SPECIAL ISSUE » TRENDS in HEALTH CARE

» Out bound
The drive toward community-based care accelerates.
By HFM staff

OVERVIEW
16 » Expanding challenges
Facilities professionals are key to moving care into communities.
By Beth Burmahl

DESIGN+CONSTRUCTION
21 » Doing more with less
Hospitals use alternative methods and vacant space to construct new outpatient facilities.
By Jeff Ferenc

ENVIRONMENTAL SERVICES
28 » Cleaning up
Emphasis on ES effectiveness to rise as decentralized care continues to expand.
By Bob Kehoe

ENGINEERING+TECHNOLOGY
33 » Tying it all together
Infrastructure planning for increased off-campus operations.
By Mike Hrickiewicz

SUPPLY CHAIN
39 » Special deliveries
Materials managers re-engineer systems for the care continuum.
By Rebecca Vesely

HEALTH FACILITIES MANAGEMENT

44
» Clean air challenge
New EPA regs will affect hospital power systems.
By George Williams and Terry Seger

DEPARTMENTS
4 INSIDE HFM
Expanding high-quality care.

7 UPFRONT
» Innovative system protects medical devices from cyber-attack.
» New version of LEED pushes building performance.
» Hospital partners with utility to cut energy, water use.
» Mobile ASHE app provides on-the-go resources.

PLUS "Checklist," industry events and construction news.

11 SOLUTIONS
Expanded "On Our Radar" section features a wide selection of new products.

42 ASHE PERSPECTIVE

43 AHE PERSPECTIVE

47 ADVERTISER INDEX

48 LAST DETAIL
Steel sculpture provides striking symbol of hope at Penn State Hershey Children’s Hospital.

48 Sign up for free digital edition!
Click this button on www.hfmmagazine.com